This training manual is intended to provide assistance for achieving best practices with respect to campus sexual misconduct, but is not given and should not be taken as legal advice.

Before acting on any of the ideas, opinions or suggestions in this publication, participants should check first with a licensed attorney in their own jurisdiction.
The Title IX Coordinator is an administrator with significant authority and wide-ranging responsibilities. Must be able to effect change across many departments, including Human Resources, Academic Affairs, Athletics, and Student Conduct. Some campuses will allocate part-time responsibilities to the coordinator. Others will dedicate a full-time position as recently recommended by OCR. We need to see the Title IX coordinator as a profession within the field of civil rights compliance. To alleviate the burden on one administrator, campuses should consider identifying multiple deputy coordinators.

The Role of the Title IX Coordinator

- Contact for government inquiries.
- Point person for campus complaints.
- Oversight and coordination of prompt and equitable grievance procedures (faculty, student, and staff).
- Creator and implementer of appropriate policies.
- Compliance auditor.
- Training oversight: Faculty, staff, students, investigators, hearing officers, and appellate officers.
- Assurance of First Amendment protections.
- Section 504 disabilities compliance oversight.
- Athletics gender equity.
Small Group Discussion

- What are the three biggest concerns you have regarding your role as a Title IX administrator (coordinator, deputy, etc.)?
- What are you hoping to take away from this training?
- Describe and discuss a recent or current Title IX case at your institution that presented a number of difficulties.

HISTORY & PURPOSES OF TITLE IX

- The road to Title IX
- Text of the law
- Where we are today

A Brief History of Title IX

Pre-1972

- Title VI of the Civil Rights Act of 1964
  - No person in the United States shall, on the ground of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving Federal financial assistance.
- Title VII of the Civil Rights Act of 1964 (42 U.S.C. §2000e-3(a))
  - "Prohibits discrimination in the terms, conditions or privileges of employment on the basis of an employee’s sex, race, ethnicity or religion."
- 1965 - Executive Order 11326
  - Prohibited federal contractors from discriminating on basis of race, color, religion, national origin. "Sex" was added in 1968; renamed Exec. Order 11375.

Title IX


“No person in the United States shall, on the basis of sex, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any educational program or activity receiving federal financial assistance.”
A Brief History of Title IX  
1972-Present

  - “Title IX and Intercollegiate Athletics” (1979).
- 1980 – U.S. Department of Education was created.
  - Title IX oversight transferred to Dept. of Ed.’s Office for Civil Rights (OCR).

- OCR Guidance
  - 1997 Guidance.
  - 2001 Guidance.
  - 2011 Dear Colleague Letter (The “DCL”).
  - Questions and Answers on Title IX and Sexual Violence (April 2014).
- “Not Alone” – White House Task Force to Protect Students From Sexual Assault (April 2014).
- Also: The Clery Act, VAWA 2013: Section 304.

Title IX

- Title IX of the Education Amendments of 1972 is a federal law intended to end sex discrimination in all areas of education.
  - Applies to non-discrimination based on sex/gender to all recipients of federal funds, both public and private institutions
  - Applies to issues of program equity, such as in athletics, and also to sexual harassment and sexual assault.
- In addition to the implementing regulations, the guidelines for compliance with Title IX are provided by the U.S. Department of Education, Office of Civil Rights: www2.ed.gov/about/offices/list/ocr/docs/shguide.html

Title IX Essential Compliance Elements

- Once a “responsible employee” has either actual or constructive notice of sexual harassment/sexual misconduct, the school must:
  - Take immediate and appropriate steps to investigate what occurred.
    - The obligation to investigate is absolute, even if just a preliminary inquiry (see Davis).
  - Take prompt and effective action to:
    - Stop the harassment;
    - Remedy the effects; and
    - Prevent the recurrence.

NOTE: This is regardless of whether or not the victim makes a complaint or asks the school to take action.
Institutional Obligations Under Title IX

Sexual Harassment

Stop

Prevent

Remedy

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The IX Commandments

Thorough  Reliable  Impartial

Prompt  Effective  Equitable

Investigation (prompt & fair – VAWA Sec. 304)

Process

Remedies

End the Discrimination  Prevent its Recurrence  Remedy the effects upon the victim & community

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Equity Defined

- "Fairness or justness in the way people are treated; justice according to natural law or right; specifically, freedom from bias or favoritism" (www.merriam-webster.com).

- "Equity encompasses fairness, justice, and most precisely, fairness under the circumstances. Fairness under the circumstances is intended to make someone whole, in this context when sex or gender is the basis for some form of deprivation or discrimination" (2014 ATIXA Whitepaper, p.4).

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Equity Defined

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SIGNIFICANT CASES


**North Haven Board of Education v. Bell**


- Involved two cases: North Haven Board of Education and Trumbull Board of Education (both in Connecticut).
- **North Haven Board of Education**
  - Elaine Dove, a tenured teacher in North Haven public school system took a one-year maternity leave. North Haven refused to rehire Dove. In Jan. 1978, Dove filed a complaint with HEW for violation of Title IX.
  - HEW began an investigation, but North Haven refused to cooperate.
  - "Asserting that HEW lacked authority to regulate employment practices under Title IX."
  - HEW notifies North Haven it is considering enforcement proceedings, which could result in loss of federal funding.
  - District Court found in favor of North Haven in summary judgment.
- **Trumbull Board of Education**
  - Oct. 1977, Linda Potz, a former guidance counselor in Trumbull school district filed a complaint with HEW alleging sex discrimination “with respect to job assignments, working conditions, and failure to renew her contract.”
  - HEW determined Trumbull had violated Title IX and required Trumbull to engage in a number of corrective actions, including reinstating Potz to her position.
  - Trumbull filed a lawsuit in federal court seeking to invalidate the decision and HEW's authority to address employment under Title IX.
  - Same District Court cited its decision in North Haven and found in favor of Trumbull.

- Appealed to the Supreme Court.
- USSC, citing a number of factors including Title IX’s legislative history, post-enactment history, and language of “no person”, the Supreme Court determined that Title IX’s “broad directive that ‘no person’ may be discriminated against on the basis of gender, on its face, includes employees as well as students.”
**Cannon v. University of Chicago**
441 U.S. 677 (1979)

**Basic Facts:**
- In 1975, Geraldine Cannon (age 39) was denied admission to Univ. of Chicago and Northwestern Univ. medical schools.
- Schools had policy of not admitting candidates older than 30 unless they already had an advanced degree.
- Cannon argued that policy was more likely to discriminate against women due to interruptions related to pregnancy and raising families.
- Filed a Title IX complaint with HEW.

File sex discrimination lawsuit in federal court, arguing violation of the 14th Amendment, Civil Rights Act of 1871, and Title IX.

- District and Circuit Courts (7th Cir.) dismissed the Title IX claim, indicating Title IX had neither an express nor implied private right of action.
- Appealed to Supreme Court.

Supreme Court Finding: There is an implied private right of action under Title IX.

- Court relied on legislative history, modeling of Title IX after Title VI of the Civil Rights Act of 1964, the underlying purposes of Title IX, and federal interest in discrimination in education to support its finding.

**Franklin v. Gwinnett Public Schools**
503 U.S. 60 (1992)

Christine Franklin alleged that during her junior year (1986), an economics teacher, Andrew Hill, engaged her in sexually explicit conversations, forced kissing, and coercive sexual intercourse on school grounds.

- Hill allegedly pulled her out of class on three occasions and engaged in sexual intercourse with her in a private office.
- In 1988 Franklin filed suit against the school district alleging:
  - Sexual harassment under Title IX; and
  - Failure to take appropriate action upon learning of the harassment.
- Hill resigned in exchange for school district closing the investigation.

District and Circuit Court of Appeals dismissed the case, finding Title IX does not allow for award of monetary damages.

In 1992, the U.S. Supreme Court decided *Franklin v. Gwinnett County Public Schools*, which established that sexual harassment constituted sex discrimination under Title IX.

Gwinnett also provided a private right for recovery of monetary damages under Title IX.

Gwinnett did not address issues concerning the educational institution’s liability.

What about a statute of limitations?
Gebser v. Lago Vista Indep. School

Basic Facts – Faculty/student sexual harassment:
- In spring of 1991, Alida Star Gebser, 8th grade student in Lago Vista Independent School District (TX), joined a book discussion group led by Frank Waldrup, a teacher. During book group, Waldrup made a number of sexually suggestive comments to the students.
- In Fall 1991, Gebser (9th grade) was assigned to two of Waldrup’s courses. Waldrup also began tutoring Gebser at her home.
- In Spring 1992, Waldrup and Gebser began a sexual relationship that continued until spring 1993, when a police officer discovered them having sex in a car in the school parking lot. Gebser and Waldrup often engaged in sex during school hours, though not on school property.
- No one at the school or in the district knew of the relationship.
- Upon his arrest, Lago Vista fired Waldrup and Texas Education Agency revoked his teaching license.

Gebser and her mother sued Lago Vista and Waldrup, making a number of state and federal claims, including seeking monetary damages for violation of Title IX.

Supreme Court created a high standard that a student must meet in order to prevail on a sexual harassment claim against the institution when an employee-student consensual relationship is the basis of the claim.

The court said you cannot recover monetary damages against the school unless the behavior has been reported to someone with the power to alter the situation ("actual notice") and a "deliberate indifference" has been demonstrated by the school.

Gebser v. Lago Vista Indep. School

Three-Part Standard:
- An official of educational institution must have had “actual notice” of harassment;
- The official must have authority to “institute corrective measures” to resolve the harassment problem;
- The official must have “failed to adequately respond” to the harassment and, in failing to respond, must have acted with “deliberate indifference.”

Davis v. Monroe County Bd. Of Ed.
526 U.S. 629 (1999)

Basic Facts:
- In December 1992, a fifth-grade boy attempted to touch LaShonda Davis’s breasts and genitals and made statements such as “I want to get in bed with you,” and “I want to feel your boobs.” Similar conduct occurred on January 4 and 20, 1993.
- Each time Davis reported the conduct to her teacher, Davis’s mother also contacted the teacher and was allegedly told the principal was aware of the situation; no disciplinary action was taken.
- Series of incidents in February-May 1993 in P.E. and other classes (e.g., the same male student stuck doorknob in his pants and acted in sexually suggestive manner towards Davis; rubbed up against her in suggestive manner; and touched her breasts and genitalia). Davis repeatedly reported incidents to teachers; Davis’s mother also contacted teachers multiple times; no disciplinary action was taken.
**Facts (cont.):**

- Davis’s assigned seat was next to the male student throughout the harassing behavior; not allowed to change seats for over three months.
- Davis’s grades declined and her father found a suicide note his daughter had written; Davis told her mother she “didn’t know how much longer she could keep [the male student] off her.”
- Others in the class also faced harassment; group of students tried to complain to the principal, but were allegedly prevented from doing so and told, “If [the principal] wants you, he’ll call you.”
- Parents had complained to three teachers and the principal; student had also complained to three teachers.
- In May 1993, principal told Davis’ mother, “I guess I’ll have to threaten him a little harder”; male student not disciplined.
- Davis’s parents finally reported the harassment to the local sheriff; male student charged with and pled guilty to sexual battery.
- The abuse finally stopped; male student ultimately moved away.
- Davis’s mother filed a Title IX action, alleged that persistent harassment and deliberate indifference resulted in her daughter’s inability to attend school and participate in activities.

**Finding in favor of Davis, the Supreme Court applied same standards to find the institution liable for damages as in the Gebser case: the institution must have *actual notice* of the harassment; and the institution must have responded to the harassment with *deliberate indifference.* Additionally, court held:

- Harassment must be *severe, pervasive, and objectively offensive,* and the indifference *systemic,* to the extent that the victim is deprived of educational opportunities or services.
- Justice O’Connor added a framework to determine deliberate indifference – stating that deliberate indifference constitutes a response that is *clearly unreasonable in light of the known circumstances.*

**What’s next for Title IX litigation?**

- Increase in lawsuits by the accused.
- St. Joseph’s University, Xavier University, Vassar College, Denison University, DePauw University, Occidental College, and Columbia University.
- Negligence-based claims.
- Due process-based claims.
- Breach of contract.
- Shifting view of what constitutes “notice.”
- Title IX increasingly viewed as a viable cause of action.
- Is there a private right of action pertaining to OCR’s Title IX guidance?
- Impact of VAWA 2013 – Section 304.
- Pending legislation – CASA, S.O.S. Campus Act.
OCR & TITLE IX

- OCR’s role
- Regional offices
- Enforcement mechanisms
- OCR complaints
- Investigation process
- OCR process alternatives
- Remedies under Title IX
- Civil lawsuits v. administrative actions

Role of OCR & Title IX

- The Office for Civil Rights (OCR) under the Department of Education is responsible for establishing the compliance standards to be applied in investigations and enforcement of Title IX regarding sexual harassment.
  - Provides regulatory and sub-regulatory guidance.
- OCR standard indicates that upon receipt of notice, institution must take immediate and appropriate steps to investigate what occurred and take prompt and effective action to end the harassment, remedy the effects, and prevent the recurrence.

OCR Regional Offices

- The OCR guidelines distinguish the administrative oversight of Title IX from the standards applicable to private litigation for monetary damages.
- OCR standards require the sexual misconduct must rise to the level of severe, pervasive or persistent.
- OCR administratively enforces Title IX by:
  - Conducting investigations from complaints filed with the U.S. Dept. of Education.
  - Engaging in voluntary compliance investigations.
OCR Enforcement Mechanisms

- Complaints
  - Filed by an individual, a representative, or a group.

- Compliance Reviews
  - OCR targets resources on class-wide compliance problems that appear particularly acute.

- Technical Assistance
  - To help institutions, students, and parents understand their rights and responsibilities.

OCR Complaints

- When received by an office, the complaint is evaluated.

- OCR will open an investigation if:
  - OCR has jurisdiction over the institution.
  - The allegation alleges a violation of one of the laws enforced by OCR.
  - The complaint is timely (180 days).
  - The allegation contains sufficient detail to raise an inference of discrimination or retaliation.

The OCR Investigation Process

- OCR is a neutral fact-finder that collects and analyzes relevant information.

- Notification letters:
  - To the reporting party and recipient informing them that OCR is opening an investigation.
  - Normally will be sent to the college president or chancellor.

- Data request – written request for documents and narrative responses to questions.

- Scheduling Interviews: telephone or in-person.

- On-site visit.

OCR Process Alternatives

- Early Complaint Resolution (ECR)
  - A form of alternative dispute resolution facilitated by OCR.
  - Reporting party and recipient voluntarily participate in the resolution of the complaint.

- Investigation and Voluntary Resolution (“302 Letter”)
  - At any point before the conclusion of an investigation, a recipient may express to OCR that it is interested in resolving the complaint through a voluntary resolution agreement.

- Investigation and Findings (“303 Letter”)
  - Compliance determination; agreement if non-compliance.
Voluntary Resolution Agreement
The “302 Letter”

- At any point before the conclusion of an investigation, a recipient may express to OCR that it is interested in resolving the complaint through a voluntary resolution agreement.
- This does not indicate an admission liability or wrongdoing.
- OCR determines whether the 302 is appropriate.
- OCR ensures that agreement is aligned with the complaint allegations or the information obtained thus far in the investigation, and consistent with applicable regulations.
- Reporting party approval is not required.
- OCR monitors the voluntary resolution agreement until it is fully implemented (3+ years).

Resolution Agreement
The “303 Letter”

- Investigative Determinations – made using a preponderance of the evidence standard.
  - Insufficient evidence to support a conclusion of noncompliance.
  - Sufficient evidence to support a conclusion of noncompliance.
    - Typically, OCR shares proposed terms of resolution with the institution and give a 90-day window to resolve voluntarily.
- OCR will monitor the agreement for compliance (typically 3+ yrs).

Resolution Agreements

- Must be signed by a person with authority to bind the recipient;
- Must be approved by the Chief Attorney or designee;
- Must be approved by the Office Director or designee; and
- Must include:
  - Specific acts or steps the recipient will take to resolve compliance issues;
  - Dates for implementing each act or step;
  - Dates for submission of reports and documentation verifying implementation; and
  - A statement indicating OCR may initiate enforcement action or judicial proceedings, but OCR will give 60 days’ notice to cure the alleged breach.

Insufficient Evidence Determination

- If OCR determines there is insufficient evidence to support a conclusion of non-compliance:
  - Letters are issued to both parties explaining the issues, factual analysis, and conclusion.
  - Reporting parties may appeal.
  - If an appeal is filed, the recipient is typically not notified unless OCR determines that the investigation should be re-opened.
Recent OCR Resolutions

- The Ohio State University (Sept. 2014).
- Princeton University (Nov. 2014).
- Southern Methodist University (Nov. 2014).
- LaPorte Community School Corporation (April 2015).
- Rockford University (Spring 2015).
- Michigan State University (August 2015).
- University of Virginia (Sept. 2015).

Additional Resources About OCR

- About OCR: http://www.ed.gov/about/offices/list/ocr/index.html
- Updated OCR Case Processing Manual: http://www2.ed.gov/about/offices/list/ocr/docs/ocrcpm.pdf
- NCHERM Group database of OCR Resolution Agreements: http://www.ncherm.org/resources/legal-resources/ocr-database/

Remedies Under Title IX

- An individual may assert a Title IX claim against the institution by:
  - Suing the institution in court and seeking monetary damages or injunctive or declaratory relief.
  - Filing an administrative complaint, a grievance with U.S. Dept. of Ed. Office for Civil Rights.

And/Or

- Filing an administrative complaint, a grievance with U.S. Dept. of Ed. Office for Civil Rights.

Civil Law Suits v. Administrative Action & Title IX

**Lawsuit**

- File in federal court.
- Monetary damages, injunction.
- Requires:
  - Actual notice.
  - Employee with authority to take action.
  - Deliberate Indifference.

**Administrative Action**

- Initiated by OCR.
- Voluntary compliance or findings.
- Requires:
  - Actual OR constructive notice ("knew or should have known").
  - Investigate.
  - End harassment.
  - Remedy impact.
  - Prevent recurrence.
TITLE IX UPDATES: OCR GUIDANCE

- 2001 Revised Sexual Harassment Guidance
- 2011 Dear Colleague Letter
- 2014 Q&A on Title IX and Sexual Violence

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2001 Revised Sexual Harassment Guidance

- "Sexual harassment is unwelcome conduct of a sexual nature."
- "Sexual harassment can include unwelcome sexual advances, requests for sexual favors, and other verbal, nonverbal, or physical conduct of a sexual nature."
- "Sexual harassment of a student can deny or limit, on the basis of sex, the student's ability to participate in or to receive benefits, services, or opportunities in the school's program."
- "Sexual harassment of students is, therefore, a form of sex discrimination prohibited by Title IX under the circumstances described in this guidance."

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2001 Revised Sexual Harassment Guidance

- The "education program or activity" = all of the school's operations.
- "All academic, educational, extra-curricular, athletic, and other programs of the school" regardless of location.
- Addresses sexual harassment and sex discrimination by the institution, teachers, employees, students, and third parties.
- Prompt and effective action required upon receipt of notice of the harassment/discrimination.

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2001 Revised Sexual Harassment Guidance

- Publication of policies and procedures that:
  - Provide non-discrimination statement.
  - Offer effective reporting and response protocol.
  - Have appropriate grievance procedures.
  - Ensure fair and equitable investigations.
  - Include equitable remedies.
  - Prevent recurrence.
  - Incorporate preventive training.
  - Appoint a Title IX coordinator.
2011 Dear Colleague Letter

- Centrality of the Title IX coordinator.
- Sexual violence is a form of sexual harassment.
- Preponderance of the evidence.
- Promptness and time frames.
- Equity in process.
- Equity in appeals.
- Possible off-campus jurisdiction.

2011 Dear Colleague Letter

- Provision of interim and long-term remedies.
- Mediation not permitted for sexual violence cases.
- Balancing reporting party requests for confidentiality.
- Training of those involved in resolution of complaints.
- Training of student population.

2014 Q&A on Title IX and Sexual Violence

- Clarify who is and the role of a “Responsible Employee.”
- Confidentiality and reporting.
- Title IX coordinator role and responsibilities.
- Disciplinary processes – robust investigation.
- Interim measures.
- Remedies
- Appeals.
- Training, education, and prevention.

2014 Q&A on Title IX and Sexual Violence

- Training, Education and Prevention
  - Responsible employees.
  - For all employees – What to report, to whom, and how.
  - Nature of sexual violence.
  - Victimology and trauma.
  - How to prevent and identify sexual violence.
  - Bystander intervention.
  - Those responsible for grievance procedures.
**2014 Q&A on Title IX and Sexual Violence**

- **Training for Students**
  - Title IX and what constitutes sexual violence, including same-sex sexual violence, and unwelcome conduct under the school's policies.
  - The school's definition of consent applicable to sexual conduct, including examples.
  - Reporting options, including formal reporting and confidential disclosure options and any time frames set by the school for reporting.
  - The school's policies, grievance procedures, and sanctions used to process sexual violence complaints.

**2015 Letter to Title IX Coordinators**

- Thanks coordinators for their service and efforts.
- Stresses the centrality and import of the Title IX coordinator's work and responsibilities.
  - "you must have the full support of your institution."
- Introduces the April 2015 Dear Colleague Letter to superintendents and presidents.
- Introduces the Title IX Resource Guide.

**April 2015 Dear Colleague Letter: Title IX Coordinators**

- Sent to all K-12 superintendents and all college presidents.
- Specifically applied the 2011 DCL on sexual violence to K-12.
- Targets the responsibilities, functions, and centrality of the Title IX coordinator role.
- Reiterates requirement to designate a Title IX coordinator.
- Must have necessary positional and actual authority to perform their role.
2015 DCL: Key Title IX Coordinator Constructs

- Independence
  - should report to senior leadership (e.g., president or superintendent).
  - Avoid conflicts of interest.

- Full-time?
  - "It is critical that the employee has the qualifications, training, authority, and time to address all complaints throughout the institution."

- Multiple/Deputies
  - Must have "one lead Title IX coordinator who has ultimate oversight responsibility."

2015 DCL Title IX Coordinator

- Responsibility and Authority
  - Notified of ALL Title IX-related reports and complaints.
  - Coordinate all responses to complaints.
  - Monitor all outcomes.
  - Identify and address patterns.
  - Assess campus climate.
  - May determine outcome or institutional response to complaint.
  - Must be protected from retaliation.

2015 DCL Title IX Coordinator

- Visibility
  - Notice of non-discrimination with Title IX and coordinator information posted and included in virtually all publications, materials, and websites.
  - Encourages Title IX-specific website.

- Training
  - Institutions must ensure coordinators are well-trained and up-to-date on all responsibilities and all applicable laws, policies, guidance, regulations, institutional policies, and procedures.


- Broad-ranging, topically-organized summary guide for coordinators.
  - Intended to help coordinators perform their jobs and receive needed support from their institutions.

- Topics addressed:
  - Scope of Title IX.
  - Coordinator’s responsibilities.
  - Administrative requirements and oversight
    - E.g., Grievance procedure requirements and notice of nondiscrimination.

Topics addressed (cont.)
- Key Title IX issues:
  - Recruitment, admissions, and counseling
  - Financial assistance
  - Athletics
  - Sex-based harassment
  - Pregnant and parenting students
  - Discipline
  - Single-sex education
  - Employment
  - Retaliation
- Information collection and reporting.

Other Guidance Regarding Sexual Harassment & Violence

OCR Resolution Agreements.
- October 29, 2010 – Bullying.
- January 25, 2013 – Athletics & ADA.
- Not Alone – White House Task Force to Protect Students From Sexual Assault – April 2014.
- VAWA 2013 Section 304 – “Campus SaVE.”
- DOJ Title IX Legal Manual.

Title IX: “Responsible Employee”

- A “responsible employee” includes any employee who:
  - Has the authority to take action to redress the harassment;
  - Has the duty to report harassment or other types of misconduct to appropriate officials; OR
  - Is someone a student could reasonably believe has this authority or responsibility.

- Accordingly colleges and universities need to ensure that employees are trained regarding their obligation to report harassment to appropriate administrators.
When Do You Investigate?

- Receive Notice
  - Actual notice or constructive notice.
- How do rumors, gossip, social media, etc., fit in?
- Once notice exists, the duty to investigate is absolute.
  - Small “I” preliminary inquiry.
  - Big “I” comprehensive investigation.

Examples of Actual Notice

- Individual files a Title IX grievance.
- Individual notifies the Title IX coordinator or other responsible employee.
- Individual reports to campus police or security official.
- Responsible employee witnesses harassment.
- Indirect notice is received from sources such as flyers posted on campus, media, social media, or video.

Examples of Constructive Notice

- Pervasiveness of the harassment may be enough to conclude that the college should have known of the hostile environment.
- Harassment is widespread, openly visible, or well known to students and/or staff.
- OCR can conclude the institution should have known of incidents of harassment from a report to an employee who had a reporting duty to a supervisor, but failed to do so.

The Clery Act: Campus Security Authority

- Clery identifies a CSA as:
  - Campus police.
  - Non-police security staff responsible for monitoring campus property.
  - Individuals and offices designated by the campus security policies as those to whom crimes should be reported.
  - Officials of the institution with significant responsibility for student and campus activities.
Additional Reporting Requirements

- Supervisors and Managers (per Title VII)
  - Mandated to report harassment or other misconduct of which they are aware.

- Abuse or Suspected Abuse of Minors
  - All employees are required to report abuse or suspected abuse of minors consistent with the law of the state. This generally includes reporting immediately to law enforcement and to the state’s child welfare agency.
  - Additional state reporting requirements (e.g., elder abuse and felony reporting).

The Clery Act: Timely Warning

- In order to keep the campus community informed about safety and security issues on an ongoing basis, an institution must alert the campus community of certain crimes in a manner that is timely and will aid in the prevention of similar crimes. These are crimes that are:
  - Reported to campus security authorities or local police agencies; and
  - Are considered by the institution to represent a serious or continuing threat to students and employees.

The Clery Act: Emergency Notification

- Triggered by a broad range of potential threats.
  - Any significant emergency or dangerous situation.
  - Involving an immediate threat to the health or safety of students or employees on the campus.
  - Issued without delay once designated campus Clery authorities have confirmed the emergency.

- Includes both Clery and non-Clery incidents.
  - Clery-based example: campus shooting.
  - Non-Clery-based examples: outbreak of communicable disease or impending weather emergency.

CASE STUDY: TODD & AMY, PT. 1

- What should Julia do with the information?
- How should the Title IX Coordinator decide whether to investigate?
- Should anyone else meet with Amy?
- How could Julia have handled the situation differently?
Who is “Confidential”

- Confidential/Privileged Employees*
  - Licensed professional counselors.
  - Pastoral counselors.
  - Licensed medical professionals (Health Service Employees).

- May Be Deemed Confidential**
  - Student health staff (support staff).
  - Counseling center staff (support staff).
  - Victims advocate/sexual assault-related services and resource centers & staff.
  - Others?

* To be confidential, these individuals must be acting in the capacity for which they are employed, acting within the scope of their license, and receive the disclosure during the scope of that employment.

** OCR indicates these should still report aggregate, non-identifiable data for Clery and Title IX purposes.

Who is Not “Confidential”

- Faculty – all levels.
- Faculty advisors.
- Student organization advisors.
- Mediators & ombuds.
- Resident advisors.
- Student affairs staff.
- Academic affairs.
- Residence life staff.
- Campus police/public safety.
- Intercollegiate athletics staff.
- Everyone else...

Training For Responsible Employees

Colleges and universities should ensure that employees are trained so that:

- Those with authority to address harassment know how to respond appropriately.
- Other responsible employees know that they are obligated to report harassment to appropriate officials.
  - Essential topics for training:
    - Knowledge of institutional and community resources.
    - Information regarding reporting.
    - Who to report to.
    - What to report.

Reluctance to Report

- If a reporting party requests that his or her name not be used:
  - The institution should take all reasonable steps to respond and investigate consistent with that request.
  - So long as doing so does not prevent the school from responding effectively and preventing the harassment of other students or the reporting party.
Analyzing a Reporting Party
Request for Confidentiality

- Pattern, Predation, Threat, Violence, or Weapon
  - Additional complaints of sexual violence involving the same perpetrator.
  - Whether the sexual violence was committed by multiple perpetrators.
  - Whether the perpetrator has a history of arrests or records from a prior school indicating a history of violence.
  - Whether the sexual violence was committed by multiple perpetrators.
  - Whether the student's report reveals a pattern of perpetration at a given location or by a particular group.

- Pattern, Predation, Threat, Violence, or Weapon (cont.)
  - Whether the alleged perpetrator threatened further sexual violence or violence against the student or others.
  - Whether the sexual violence was perpetrated with a weapon.
  - Age of the victim.
  - Whether the school possesses other means to obtain relevant evidence (e.g., security cameras or personnel, or physical evidence).

- If institution proceeds, it should notify the reporting party and utilize appropriate interim measures to protect the reporting party.

Reluctance to Report

- The SUNY Resolution Agreement provides us some direction above the DCL:
  - An institution has an "obligation to make reasonable efforts to investigate and address instances of sex discrimination when [the institution] knows or should have known about such instances, regardless of complainant cooperation and involvement" (p.3).
  - Policies should include "provisions for the investigation of complaints when the complainant does not choose to proceed with an informal or formal resolution or a hearing" (p.3).

- The reporting party should be notified as to their options:
  - That the process will still be available to them, regardless of how long they wait.
  - That the institution will support them in any way it can (e.g., housing, classes, no contacts, etc.). Engage in ways to limit the effect of the behavior on the reporting party.
  - That, if information is brought to the attention of the of the institution that may involve a threat to the community, the office may be forced to proceed with an investigation, but that the victim will be notified of this process.
Reluctance to Report

- The college or university should explain to the reporting party that:
  - Its responsive action may be limited based on the level of privacy requested by the reporting party.
  - It cannot guarantee privacy if doing so would jeopardize the safety of the reporting party or others.
- Emphasize that only those with a need to know will be informed.
  - Train those who will be informed about confidentiality expectations.

COORDINATOR TRAINING AGENDA

Day 2

I. Is It a IX Matter? – When Does Title IX Apply?
II. VAWA 2013 – Section 304 & Clery
III. Case Study
IV. Consent Construct
V. Job Responsibilities of the Title IX Coordinator
  A. Training Oversight
     i. Training Campus Constituencies
     ii. ATIXA Training Checklist
  B. Creator and Implementer of Appropriate Policy
     i. Three Forms of Harassment

When does Title IX apply?

Jurisdiction

- OCR says Title IX, by its text, does not apply outside the U.S., and will not enforce extraterritorial complaints.
  - But see King et al. v. EMU, which shows the courts connect Title IX to federally funded educational programs, even if they are overseas.
- The Davis standard is that jurisdiction is expected when the institution has:
  - Control over the harasser (discriminator); AND
  - Control over the contact of the harassment (discrimination).
When does Title IX apply?

**Jurisdiction**
- This means we will be taking off-campus jurisdiction.
  - See, e.g., *Simpson v. Colorado*.
- Whenever our policy says.
- When the behavior occurs on property we own or control.
- When the behavior occurs in programs/events we sponsor.
- When the downstream effects of purely off-campus conduct cause a discriminatory impact on campus.

**Covered Programs**
- All programs run by a Title IV-funded recipient.
- All programs using facilities funded by federal money (e.g., camps using your fields/stadium).
- It does not matter whether some of your programs are explicitly federally funded or not, all institutional programs are covered, as has been decided by OCR and the courts.

**Covered Individuals**
- Students.
- Faculty.
- Staff.
- Campers.
- Subcontractors, vendors.
- Guests/Visitors (as either reporting or responding party).
When does Title IX apply?

**Subject Matter**
- All unwelcome sex-based and gender-based conduct.
- All unwelcome conduct of a sexual nature.
- All sex discrimination.
- All gender discrimination,
  - Including gender identity discrimination; and
  - Sexual orientation discrimination that implicates gender.
- Pregnant and parenting student (employee?) discrimination.

When does Title IX apply?

**Subject Matter**
- Hostile environment sexual harassment.
- Quid Pro Quo.
- Retaliatory harassment.
- Sexual violence.
- Relationship violence/intimate partner violence.

When does Title IX apply?

**Subject Matter**
- And, any sex/gender-based:
  - Stalking.
  - Hazing.
  - Bullying.
  - Arson.
  - Vandalism.
  - Theft.
  - And any other policy violation that is sex/gender based that causes a discriminatory effect.

When does Title IX apply?

**Subject Matter**
- Limitations:
  - Actions/conduct/speech protected by academic freedom.
    - Pedagogically appropriate and germane to the subject matter of course that instructor hired to teach/research.
  - Actions/conduct/speech protected by the First Amendment.
    - Merely offensive conduct cannot be disciplined at a public (or CA) university.
      - Must be severe, pervasive (persistent), and objectively offensive.
      - Must still remedy for conduct that is severe or pervasive (OCR).
    - Subjectively offensive conduct cannot be disciplined at a public (or CA) university unless it is also objectively offensive.
The Clery Act

  - Crime reporting.
  - Campus crime log.
  - Campus Sexual Assault Victims Bill of Rights.
  - Primary crimes (7+3).
  - Hate crimes (8 categories).
  - Policy and procedure disclosures.
  - Timely warnings & emergency notifications.
  - Sex offender information dissemination.
  - Enforcement and fines.
  - VAWA 2013 – Section 304.

Recent Clery Amendment: VAWA Reauthorization & Section 304

- Section 304 significantly amends the Clery Act.
- Final Regulations released October 15, 2014.
- Effective date of the law is July 2015.
- Extensive new policy, procedure, training, education, and prevention requirements for:
  - Sexual assault
  - Stalking
  - Dating violence
  - Domestic violence
- The “Big 4”
- Prohibits retaliation.

Campus Sexual Assault Victims’ Bill of Rights (1992)

- Provisions:
  - In a disciplinary proceeding, the victim and accused must have equal opportunity to present witnesses.
  - The victim and the accused must have equal notification of the proceeding's outcome.
  - Institution must:
    - Inform the victim of counseling services.
    - Inform the victim of option to notify law enforcement.
    - Inform victim of options to avoid the accused, such as changing residence halls or classes.
VAWA 2013 Section 304
“Primary” Crimes

- Criminal Homicide:
  - Murder and non-negligent manslaughter.
  - Negligent manslaughter.
- Sex Offenses:
  - Rape.
  - Fondling.
  - Incest.
  - Statutory rape.
- Robbery.

- Aggravated assault.
- Burglary.
- Motor vehicle theft.
- Arson.

PLUS:
- Dating violence.
- Domestic violence.
- Stalking.

VAWA 2013 Section 304
Bias and Hate Crimes

- Added two categories of actual or perceived bias.
  - Race.
  - Gender.
  - Gender identity*.
  - Religion.
  - Sexual orientation.
  - Ethnicity*.
  - National origin*.
  - Disability.

VAWA Section 304:
Reporting – Hate Crimes

Hate Crimes:
- Murder and non-negligent manslaughter.
- Forcible sex offenses.
- Non-forcible sex offenses.
- Robbery.
- Aggravated assault.
- Burglary.
- Motor vehicle theft.
- Arson.
- Larceny-theft.
- Simple assault.
- Intimidation.
- Destruction/damage/vandalism of property.

VAWA 2013 Section 304
Annual Security Report

- Arrests and disciplinary actions.
- Arrests for:
  - Liquor law violations.
  - Drug law violations.
  - Illegal weapons possession.
- Individuals referred for campus disciplinary action for:
  - Liquor law violations.
  - Drug law violations.
  - Illegal weapons possession.
VAWA 2013 – Sec. 304

**Sexual Assault**

“Sexual Assault means an offense classified as a forcible or nonforcible sex offense under the uniform crime reporting system of the FBI.”

- Forcible sex offense – is defined as any sexual act directed against another person, forcibly and/or against that person’s will; or not forcibly or against the person’s will where the victim is incapable of giving consent.
- Non-forcible sex offense – is defined as unlawful, non-forcible sexual intercourse. (Sex with a minor or incest.)

**Dating Violence**

- Violence committed by a person:
  - Who is or has been in a social relationship of a romantic or intimate nature with the victim; and
  - Where the existence of such a relationship shall be determined based on a consideration of the following factors:
    - Length of the relationship.
    - Type of relationship.
    - Frequency of interaction between the persons involved in the relationship.
    - Includes sexual or physical abuse or the threat of such abuse (does not include emotional or psychological).
    - Any incident meeting this definition is considered a crime for purposes of Clery Act reporting.

**Domestic Violence**

- Felony or misdemeanor crimes of violence committed by:
  - A current or former spouse or intimate partner of the victim.
  - A person with whom the victim shares a child in common.
  - A person who is cohabiting with or has cohabited with the victim as a spouse or intimate partner.
  - A person similarly situated to a spouse of the victim under the domestic or family violence laws of the jurisdiction in which the crime of violence occurred.
  - Any other person against an adult or youth victim who is protected from that person’s acts under the domestic or family violence laws of the jurisdiction.

- Any incident meeting this definition is considered a crime for purposes of Clery Act reporting.

**Stalking**

- Engaging in a course of conduct (two or more acts) in which the stalker engaged in behavior either directly or indirectly or through a third party.
- Engaged in any action, method, device or means to follow, monitor, observe, surveil, threaten, or communicates about a person.
- Directed at a specific person that would cause a reasonable person to:
  - Fear for his or her safety or the safety of others.
  - Suffer substantial emotional distress (i.e., significant mental suffering or anguish).
Clery: VAWA 2013 Section 304

- Institutional disciplinary procedures shall “provide a prompt, fair and impartial investigation and resolution.”
  - Accuser and accused are entitled to the same opportunities to have a support person/advisor of their choice at any proceeding or related meeting.
  - Accuser and accused must be simultaneously informed in writing:
    - The outcome that arises from an allegation of domestic violence, dating violence, sexual assault, or stalking.
      - Outcome = Finding, sanction, and rationale.
    - The institution’s procedures for appeal.
    - Any change to the results that occurs prior to the time that such results become final.
    - When such results become final.

Victims should receive written information regarding:
- Procedures victims of DV, DV, SA, and S should follow.
- Interim measures (e.g., academic, living, transportation, and work).
- Services available on and off-campus (e.g., counseling, advocacy, and health).
- Reporting options (e.g., campus police, local police, student conduct, HR, etc.).
- Protection options (e.g., order of protection, no-contact orders, etc.)

VAWA 2013 – Sec. 304 & Prevention Programs

- Primary prevention programs for all incoming students and new employees; AND

- Ongoing prevention and awareness campaigns for students and employees including:
  - “A description of safe and positive options for bystander intervention.”

- Ongoing prevention and awareness campaigns for students and employees including:
  - “A statement that the institution…prohibits the crimes of”
    - Domestic violence.
    - Dating violence.
    - Sexual assault
    - Stalking.
  - Definitions of each of the above “in the applicable jurisdiction.”
VAWA 2013 – Sec. 304

Consent

- Primary prevention programs for all incoming students and new employees; AND

- Ongoing prevention and awareness campaigns for students and employees including:
  - The applicable jurisdiction’s definition of consent in reference to sexual activity.
    - Typical definitions cite to force as well as incapacity due to alcohol, drugs, mental disease or defect, and age (minors).

- ATIXA Consent Statutes by State:

Clery: VAWA 2013 Section 304

- Annual training for those involved in disciplinary proceedings (e.g., investigators, hearing officers, and appellate officers) on:
  - Domestic violence, dating violence, sexual assault, and stalking.
  - How to conduct an investigation that protects the safety of victims and promotes accountability.
  - How to conduct a hearing process that protects the safety of victims and promotes accountability.
  - Appeals.

CASE STUDY

CONSENT CONSTRUCT

- Force
- Incapacity
- Consent
- Case Study
Consent is...

- Informed, knowing, and voluntary (freely given),
- Active (not passive),
- Affirmative action through clear words or actions,
- That create mutually understandable permission regarding the conditions of sexual activity.
- Cannot be obtained by use of:
  - Physical force, compelling threats, intimidating behavior, or coercion.
- Cannot be given by someone known to be — or should be known to be — mentally or physically incapacitated.

Consent

- Lack of protest or resistance ≠ consent.
- Consent should not be assumed.
- Must be present through the entire incident; consent can be withdrawn at any time.
- The inability to give consent may be a result of, but not limited to, the following individuals:
  - Persons who are asleep or unconscious.
  - Persons who are incapacitated due to the influence of drugs, alcohol, or medication.
  - Persons who are unable to communicate consent due to a mental or physical condition, including minors.

Overview of the Three Questions

1. Was force used by the accused individual to obtain sexual access?
2. Was the reporting party incapacitated?
   a. Did the accused individual know, or
   b. Should s/he have known that the alleged victim was incapacitated (alcohol, other drugs, asleep, etc.)?
3. What clear words or actions by the reporting party gave the accused individual permission for the specific sexual activity that took place?

Force

- Was force used by the individual to obtain sexual access?
- Because consent must be voluntary (an act of free will) consent cannot be obtained through use of force.
- Types of Force to consider:
  - Physical violence: hitting, restraint, pushing, kicking, etc.
  - Threats: anything that gets the other person to do something they wouldn’t ordinarily have done absent the threat.
Types of Force to consider (cont.)

- Intimidation: an implied threat that menaces and/or causes reasonable fear.
- Coercion: the application of an unreasonable amount of pressure for sexual access.
  - Consider:
    - Frequency.
    - Intensity.
    - Duration.
    - Isolation.

What was the form of incapacity?

- Alcohol or other drugs.
  - Incapacity ≠ impaired, drunk, intoxicated, or under the influence.
  - Incapacity = an extreme form of intoxication.
- Administered voluntarily or without victim's knowledge.
- Rape drugs.
- Mental/cognitive impairment.
- Injury.
- Asleep or unconscious.

First, was the alleged victim incapacitated at the time of sex?

- Could s/he make rational, reasonable decisions?
- Could s/he appreciate the situation and address it consciously such that any consent was informed?
  - Knowing who, what, when, where, why and how.

Second, did the accused individual know of the incapacity (fact)?

Or, should the accused individual have known from all the circumstances (reasonable person)?

Evidence of Incapacity

- Evidence of incapacity will come from context clues, such as:
  - A witness or the accused may know how much the other party has consumed.
  - Slurred speech.
  - Bloodshot eyes.
  - The smell of alcohol on the breath.
  - Shaky equilibrium.
  - Vomiting.
  - Outrageous or unusual behavior.
  - Unconsciousness (including blackout).
Incapacity

- Incapacity is dependent on many or all of the following factors:
  - Body weight, height, and size.
  - Tolerance for alcohol and other drugs.
  - Amount, pace, and type of alcohol or other drugs consumed.
  - Amount of food intake prior to consumption.
  - Voluntariness of consumption.
  - Vomiting.
  - Propensity for blacking-out (mentally or physically).
  - Genetics.

Consent

- Question 3 is the consent question: What clear words or actions by the reporting party gave the accused individual permission for the specific sexual activity that took place?
  - Equity demands a "pure" consent-based policy, defining what consent is rather than defining it by what it is not (e.g., force, resistance, against someone's will, unwanted, someone unable to consent, etc.).

Consent Is...

- Informed (knowing).
- Voluntary (freely given).
- Active (not passive).
- Clear words or actions.
- Indicates permission to engage in mutually agreed upon (sexual) activity.
- What does "affirmative consent" mean...?
- The "cup of tea metaphor."
Consent: Rules to Remember

- No means no, but nothing also means no. Silence and passivity do not equal permission.
- To be valid, consent must be given prior to or contemporaneously with the sexual activity.
- Ongoing or continuous.
- Consent can be withdrawn at any time, as long as that withdrawal is clearly communicated by the person withdrawing it.

Responsibilities of the Title IX Coordinator – “Quick List” – Part 1

- Training oversight for employees, boards, investigators, and appeals officers.
- Contact for government inquiries.
- Point person for campus complaints.
- Creator and implementer of appropriate policy.
- Prevention and remediation of gender discrimination.
- Prevention and remediation of sexual harassment.

THE TITLE IX COORDINATOR

- Detailed Review of the Responsibilities

Responsibilities of the Title IX Coordinator – “Quick List” – Part 2

- Prevention and remediation of sexual assault.
- Prevention and remediation of stalking.
- Prevention and remediation of intimate partner and relationship violence.
- Prevention and remediation of bullying and cyberbullying.
- Oversight and coordination of prompt and equitable grievance procedures.
Responsibilities of the Title IX Coordinator – “Quick List” – Part 3

- Coordinator of the interaction of multiple student and employee grievance processes.
- Supervisor of investigations.
- Compliance auditor.
- Assurance of First Amendment protections.

Responsibilities of the Title IX Coordinator – “Quick List” – Part 4

- Prevention and remediation of retaliation.
- Section 504 disabilities compliance oversight.
- Oversight of athletics gender equity.
- Assurance of compliance with requirement to stop, prevent, and remedy.
- Assurance of compliance with final sanctions.

Sample Title IX Team Structure

Title IX Team Structure: Additional Issues

- Job responsibilities of deputy coordinators?
- Multiple campuses.
  - Campuses within a larger system (e.g., SUNY schools)
  - Extension campuses
  - Online communities
- Co-Coordinators?
- Investigator oversight.
TRIANG OVERSIGHT

- Employees
- Students
- Boards & Panels
- Investigators
- Appeals Officers

Supervisor of Training

- General training content categories:
  - Legal Overview: Title IX, Clery, and regulations.
  - Institutional policy.
  - Institutional procedures.
  - Reporting.
  - Working with victims.
  - Victim resources and remedies.
  - Consent in sexual interactions.
  - Rights of parties in complaint, investigation, hearing, and appeals.
  - Sanctions/repercussions.
  - Additional prevention and community education.

Title IX/VAWA Sec. 304
Prevention & Training Checklist

- The basis of each training as required/recommended by:
  - Title IX-based guidance from OCR and/or DOJ.
    - April 2011 Dear Colleague Letter.
    - 2014 Q&A.
    - Major resolution agreements and letters.
  - Implied necessary elements in various OCR resolution agreements.
  - Elements recommended by ATIXA.
  - VAWA 2013 – Sec. 304.

Title IX/VAWA Sec. 304
Training Checklist

- Trainee Populations:
  - Title IX Compliance Officers
    - E.g.: coordinator and deputies, investigators, hearing boards (including appeals), and others involved in processing, investigating, or resolving complaints.
  - First Responders
    - E.g.: RAs, health center employees, counselors, sexual assault response coordinators, academic advisors, and public safety.
  - All Faculty & Staff, ATIXA Mandatory Reporters
    - ATIXA recommends making all faculty and staff mandatory reporters.
  - All Students
    - Undergraduate, graduate, professional, distance and online, etc.
Training Coordination and Operationalization

- Centralization and oversight of campus-wide efforts.
- How?:
  - In person? Online? Classroom?
  - Administrator-driven? Peer-driven?
- When/how often?
  - Orientation: summer orientation, orientation (student, faculty, and staff).
  - Follow-up is crucial.
  - Ongoing prevention and awareness campaigns.
    - Programs, conversations, speakers, hall and floor meetings, first-year seminar, third-party online training, etc.

Training Oversight for Employees, Boards, Investigators & Appeals Officers

- Each of these will be different.
- Must identify the compliance elements that constitute required knowledge for each entity.
- Consider most effective approach for training as well as most efficient.
  - For example, investigators will be responsible for completeness, fairness, and equity, their training must be extensive.
  - Appeals officers must have a comprehensive understanding of the process; should be in-person using case studies.
  - Employees need general resource and reporting information and could be trained by video.

Essential Competencies for Title IX Coordinators, Deputies & Investigators

- Strategic process.
- Questioning.
- Evaluating evidence.
- Establishing rapport.
- Good report writing.
- Alcohol.
- Other drugs.
- Blackouts.
- Victimology.
- Technology.
- Cultural competence.
- Patterns.
- Predation.
- Recantation.
- False complaints.
- Rape myths.
- Consent.
- Force/incapacity.
- Gender bias.
- Victim-blaming, etc.
- Psychology of the accused.

Investigator Training

- The institution's policies and procedures.
- Applicable federal and state law and court decision.
- Investigative techniques including specifically interviewing witnesses.
- Cultural sensitivity; diversity competence.
- Applicable legal standards and framework.
- How to analyze evidence in relation to the standard.
- How to synthesize evidence, write reports, and make findings.
Training for “Responsible Employees”/Mandatory Reporters

- Colleges and universities should ensure that employees are trained so that:
  - Those with authority to address harassment know how to respond appropriately.
  - Other responsible employees know that they are obligated to report harassment to appropriate officials, what to report, and to whom.
  - Who does this represent on your campus? Faculty? Coaches? Trainers? Graduate teaching assistants? RAs?

- The institution’s policies and procedures – must also address cross-constituency complaints.
  - Faculty.
  - Staff.
  - Students.

- The departmental/college expectation for reporting incidents of sexual assault and harassment:
  - Who to tell.
  - How to tell.
  - When to tell.
  - Confidentiality.

Basic Training Topics (cont.)

- The college’s resources for sexual assault/harassment victims including:
  - Title IX administrator or deputy administrator.
  - Law enforcement – campus and local.
  - Student conduct.
  - EOP/EOC officers.
  - Victims’ services/advocates.
  - Counseling services.
  - Health services.
  - Remedial measures available (e.g., no-contact orders, course or work adjustments, etc.).

Training for Students

- Review institutional policies.
- Discussion of consent (use case studies).
- Discussion regarding how to report.
  - Where to find reporting resources.
- Presentation of resources.
- Present statistics and role of drugs and alcohol, and introduce “incapacitation.”
- Discuss privacy and confidentiality.
- Discuss rights of all parties.
- Provide resource/reporting guide.
**SMALL GROUP DISCUSSION: TRAINING**

- What are you doing that works?
  - Faculty?
  - Staff?
  - Students?
- How do you reach as many as possible?

**CREATOR & IMPLEMENTER OF APPROPRIATE POLICY**

- Policies should clearly define expected/prohibited conduct.
- Policies should be regularly updated, revised, and assessed.
- Procedures should clearly channel the grievant to appropriate resources.
- Procedures should provide for the equitable remedying of complaints.

**NOTE:** Policies will be discussed throughout the training.

- The Title IX coordinator does not unilaterally create policies, but must be an integral part of the policy development and review process.
- The Title IX coordinator must ensure all policies related to sex/gender misconduct and discrimination are legally accurate, complete and, if the institution has multiple policies (for faculty, staff, students) and procedures, must ensure that these policies are not conflicting, nor contain conflicting definitions.
  - A strong argument for a single policy! (1P-1P).
THREE TYPES OF SEXUAL HARASSMENT

1. Hostile Environment
2. Quid Pro Quo
3. Retaliatory Harassment

Hostile Environment

- A hostile environment is created when sexual harassment is:
  - sufficiently severe, or
  - persistent or pervasive, and
  - objectively offensive that:
    • unreasonably interferes with, denies or limits someone's ability to participate in or benefit from the university's educational [and/or employment], social, and/or residential program.

- From both a subjective (the alleged victim's) and an objective (reasonable person's) viewpoint.

Hostile Environment

- Totality of the circumstances to consider:
  - The frequency (persistent or pervasive), nature, and severity of the conduct
  - Whether the conduct was physically threatening.
  - Whether the conduct was humiliating.
  - The identity of and relationship between the alleged harasser and the subject or subjects of the harassment.
  - The age and sex of the alleged harasser and the subject or subjects of the harassment.
  - The size of the school, location of the incidents, and context in which they occurred.

- The effect on the alleged victim's mental or emotional state.
- Whether the conduct was directed at more than one person.
- Whether the conduct unreasonably interfered with the alleged victim's educational or work performance.
- Whether the statement is an utterance of an epithet which is offensive, or offends by discourtesy or rudeness.
- Whether the speech or conduct deserves the protections of academic freedom or the First Amendment protection.
“Severe”

- Physical is more likely to be severe without need for repetition: “attempts to grab a female student’s breasts or attempts to grab any student’s genital area or buttocks” (2001 Guidance).
  - Non-consensual sexual intercourse or contact are almost always sufficiently severe.
  - Consider the circumstances: E.g., the ability for victim to escape the harassment.
- Accompanied by threats or violence.

“Pervasive”

- Widespread.
- Openly practiced.
- Well-known among students or employees – reputation of a department etc.
- Occurring in public spaces (more likely to be pervasive).
- “Harassment is pervasive when incidents of harassment occur either in concert or with regularity” (2001 Guidance – Footnote 44).
- Frequency of the conduct is often a pervasiveness variable.
  - Intensity/duration.
- Unreasonable interference.

“Persistent”

- Repeated.
  - Intensity.
  - Duration.
  - Welcomeness.
- Defined:
  - Continuing to do something or to try to do something even though other people want you to stop.
  - Continuing beyond the usual, expected, or normal time; not stopping or going away (Merriam-webster.com).

“Objectively Offensive”

- Reasonable person standard in context.
- “I know it when I see it…”
- Age and relationships of accuser and accused.
- Number of persons involved.
- Frequency.
- Severity.
- Physically threatening.
- Humiliation.
- Intimidation.
- Ridicule.
- Abusive.
Severe? Pervasive? Persistent? Objectively Offensive?

Student-based examples

- Female student “sexts” pictures of herself to a male classmate.
- Whiteboard writings.
- E-mailed pictures.
- “Revenge” pictures.
- Viewing porn on a computer in the library.

Hostile Environment?

Faculty-based examples

- Giving a student a back-rub.
- Post-class sex demonstration.
- Require students to read 50 Shades of Grey and give an assignment to compare their own experiences against those from the book.
- Female faculty member repeatedly referring to male students as “penises.”
- Telling repeated “dirty” jokes in class.
Severe? Pervasive? Persistent? Objectively Offensive?

Staff-based examples
- Telling dirty jokes: In common area? Staff meeting? To a single individual?
- Sending porn to a colleague.
- Rolling eyes and making masturbation motion with hand at comments during a staff meeting.
- Coming up behind a colleague and giving a brief shoulder rub.
- Repeated staring at a colleague of the opposite sex; accompanied by occasional winking.
- Colleague repeatedly mentions how much he/she likes a person’s outfits.

Quid Pro Quo Sexual Harassment

- **Quid Pro Quo** harassment is:
  - Unwelcome sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature,
  - By a person having power or authority over another constitutes sexual harassment when
  - Submission to such sexual conduct is made either explicitly or implicitly a term or condition of rating or evaluating an individual’s educational [or employment] progress, development, or performance.
  - This includes when submission to such conduct would be a condition for access to receiving the benefits of any educational [or employment] program.

Case Study
Jeremy & Professor Sanchez

- What **Quid Pro Quo** elements are present in this scenario?
  - How do those impact your investigation and response?
- After receiving the minimal anonymous report, what should you do?
- Now, assuming the report was detailed as to Professor Sanchez’s relationship with Jeremy, does that change your approach?
- How does your consensual relationship policy impact your response?
- What, if any, sanctions should Professor Sanchez face?

Retaliatory Harassment

- Retaliation is defined as:
  - any adverse action taken against a person participating in a protected activity because of their participation in that protected activity.
- Also includes retaliation against the victim by the accused or by the accused’s friends or others who are sympathetic to the accused.
- Also can include retaliation directed toward third parties because of their participation in a grievance process or for supporting a grievant.
Retaliation and Adverse Action

- Common definition of adverse action:
  - Significantly disadvantages or restricts the reporting party as to his or her status as a student or employee, or his or her ability to gain the benefits or opportunities of the program; or
  - Precluded from his or her discrimination claims; or
  - Reasonably acted or could act as a deterrent to further protected activity.
  - The U.S. Supreme Court and the federal courts have defined adverse action very broadly.

COORDINATOR TRAINING AGENDA

Day 3

I. Creator and Implementer of Appropriate Policy (cont.)
II. Contact for Government Inquiries
III. Prevention and remediation
   A. Gender Discrimination
   B. Sexual Harassment
   C. Sexual Assault
   D. Stalking
   E. Intimate Partner/Relationship Violence
   F. Bullying/Cyberbullying
IV. Oversight of Prompt and Equitable Grievance Procedures
   A. Supervisor of Investigations

MODEL POLICY FRAMEWORK

- Non-Consensual Sexual Intercourse
- Non-Consensual Sexual Contact
- Sexual Exploitation
- Related Misconduct

Non-Consensual Sexual Intercourse

- Non-consensual sexual intercourse is:
  - Any sexual intercourse,
  - However slight,
  - With any object,
  - By one person upon another person,
  - That is without consent and/or by force.
Intercourse Defined

- Non-consensual sexual intercourse includes:
  - Vaginal or anal penetration,
  - By a penis, object, tongue or finger, and oral copulation (mouth to genital contact),
  - No matter how slight the penetration or contact.

Non-Consensual Sexual Contact

- Non-consensual sexual contact is:
  - Any intentional sexual touching,
  - However slight,
  - With any object,
  - By one person upon another person,
  - That is without consent and/or by force.

Sexual Contact Defined

- Sexual contact includes:
  - Intentional contact with the breasts, buttock, groin, or genitals, or touching another with any of these body parts, or making another touch you or themselves with or on any of these body parts; or
  - Any other intentional bodily contact in a sexual manner.

Sexual Exploitation

- Occurs when one person takes non-consensual or abusive sexual advantage of another for his/her own advantage or benefit, or to benefit or advantage anyone other than the one being exploited, and that behavior does not otherwise constitute one of other sexual misconduct offenses.

- Examples of sexual exploitation include, but are not limited to...
Sexual Exploitation (Cont.)

- Invasion of sexual privacy.
- Non-consensual digital, video, or audio recording of nudity or sexual activity.
- Unauthorized sharing or distribution of digital, video or audio recording of nudity or sexual activity.
- Engaging in voyeurism.
- Going beyond the boundaries of consent (such as letting your friend hide in the closet to watch you having consensual sex).
- Knowingly exposing someone to or transmitting an STI, STD, or HIV to another person.
- Intentionally or recklessly exposing one’s genitals in non-consensual circumstances, or inducing another to expose their genitals.
- Sexually-based stalking and/or bullying may also be forms of sexual exploitation.

Other Misconduct Offenses That May Require Title IX Based Response

- Violence between those in an intimate relationship to each other.
- Bullying/cyberbullying.
- Hazing.
- Stalking.
- Threatening or causing physical harm.
- Conduct which threatens or endangers the health or safety of any person.
- Discrimination.
- Intimidation.
- Any rule violated on the basis of the victim’s sex/gender, which is severe enough to cause a discriminatory effect.

Contact for Government Inquiries

- Clearly and widely identify your coordinator in public policies and procedures (the government knows who to contact) – single point of contact.
- Various government inquiries:
  - Department of Education’s Office for Civil Rights (OCR).
    - Title IX, 504 disability complaints and Title II disability complaints, and Title VI (race, color, and national origin).
    - Generally initiated by OCR Regional Office.
    - Voluntary review.
    - Complaint-instigated investigation.
Contact for Government Inquiries

- A person may make a complaint with OCR and file a lawsuit under Title IX, 504, and Title VI.
  - Government permission to sue is not required for OCR complaints.
- Equal Employment Opportunity Commission (EEOC) will investigate Title VII (employment) complaints.
  - EEOC does not conduct voluntary reviews.
  - A person filing a Title VII complaint must go through the administrative process (via EEOC or state Civil Rights Commission) prior to being provided a “right to sue” letter from the government.

OCR will likely contact Title IX coordinator or president if a complaint is filed against the institution, or your school is selected for a voluntary compliance review.
- Contact legal counsel if complaint is filed or voluntary compliance review is initiated.
- Coordinator will be expected to produce all documents requested by OCR. Generally this is substantial.
- Don’t be surprised if documents are requested going back 10 years. If you have them you must produce them.

Contact for Government Inquiries

- Cooperation with OCR is key.
- Institution’s timely response is essential.
- Expect substantial delays on the part of OCR (don’t be alarmed by this).
- Often the OCR investigation will take 1-2 years.
- OCR will likely want to interview individuals. Sometimes this is done via conference calls, sometimes in person.
  - The Title IX person will be the point person on all of this.

Even if OCR is investigating based on a complaint, it will seek voluntary compliance on the part of the institution before rendering a finding.
- Voluntary Compliance Resolution (or Resolution Agreements) are really not voluntary on the part of the institution; they are an opportunity for the institution to come into compliance before a finding is rendered.
- Generally compliance agreements require 3-5 years of monitoring by and documentation to OCR.
Contact for Government Inquiries

- The Title IX coordinator is responsible for the implementation and oversight of all compliance elements in the voluntary resolution agreement.

- It's always a good idea to review recent voluntary resolution agreements sent to other institutions. However, recognize that while there may be similarities, each regional office will have unique priorities for compliance.

Point Person for Campus Complaints

- The Title IX Coordinator will be the individual designated to ensure the Title IX protocol is implemented and therefore should be the individual to whom all complaints or notice related to sex/gender misconduct and disability discrimination should be directed.
  - However, the institution may designate multiple portals for receipt of information.
  - All responsible employees are expected to report notice and complaints to the Title IX coordinator.

- Deans, supervisors, the athletic director, and deputy coordinators may also be identified in publications and policies as individuals to whom a complaint may be made.
  - The Title IX coordinator must create a structure of documentation and reporting by these designated individuals to ensure that the Title IX coordinator is aware of the complaint and will either designate the individual to lead the Title IX-based response protocol or will implement that process.
Point Person for Campus Complaints

- The Title IX coordinator must ensure the institution is promptly engaging in:
  - Initiation of the preliminary inquiry.
  - Prompt response to stop the harassment/discrimination.
  - Immediate remedial support for the victim.
  - Action to reasonably prevent the recurrence.

- The Title IX coordinator must coordinate all these steps, oftentimes across administrative processes.

Point Person for Campus Complaints

- The Title IX coordinator must establish a reporting and information sharing structure with campus law enforcement.
  - All campus law enforcement officers (whether sworn or public safety/security) are considered “responsible employees” and have an obligation to report to the Title IX officer.
  - Institutions with sworn law enforcement officers may need to negotiate timing and information-sharing based on the law enforcement’s role with criminal investigations and state laws.

PREVENTION AND REMEDIATION

- Gender Discrimination
- Sexual Harassment
- Sexual Assault
- Stalking
- Intimate Partner/Relationship Violence
- Bullying/Cyberbullying

Prevention And Remediation of Gender Discrimination

- Prohibition of:
  - Sexual misconduct.
  - Gender discrimination.
  - Sexual harassment.
  - Retaliation.
  - Intimate partner/relationship violence.
  - Stalking.

- Applies to other behaviors when gender-based.
- Obligation to recognize and respond consistent with Title IX.